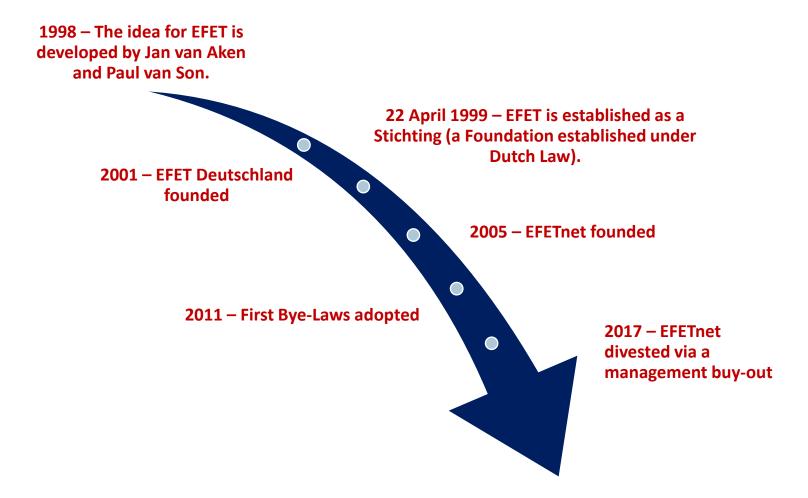


Agenda

- 1. A brief history of EFET and mission statement
- 2. Key EFET documents
- 3. EFET Deutschland
- 4. EFET staff members
- 5. Our member companies
- 6. Legal Committee
- 7. EFET Training & Legal Masterclass
- 8. Local Issuing Office for EIC codes
- 9. EFET Structure
- 10. Our Board
- 11. EFET Committee Chairs & Senior Officer Holders
- 12. EFET ways of working
- 13. Role of Committee Chairs and the Secretariat
- 14. Decision making & approval processes at EFET
- 15. EFET core principles & 10 pillars

A Brief History of EFET



- EFET has been a consistent advocate for energy market liberalisation.
- Influencing multiple pieces of EU legislation.
- The EFET standard contract is the basis for the majority of trading in Europe.
- Membership has grown from the original 5 members to 87 regular and 43 associate members in 2020.



The EFET Mission Statement



We promote **competition**, **transparency** and **open access** in the European energy sector.

We build trust in power, gas and associated markets across Europe, so that they may underpin a sustainable, efficient and secure energy supply and enable the transition to a carbon neutral economy. We do this by:

- Working to maintain the functionality and good design of European gas, electricity and associated markets for the benefit of the overall economy, society and end consumers.
- Developing and maintaining standard wholesale supply contracts and standardising related transaction and business processes.
- Elaborating and promoting wholesale market design improvements and taking policy initiatives, for discussion between traders, market operators and others in the energy value chain on the one hand and facilitating debate amongst TSOs, regulators, policy makers, and legislators on the other.



"Our mission is to improve conditions for energy trading in Europe and to foster the development of an open, liquid and transparent European wholesale energy market"

Our main activities



Advocacy for liberalised markets





Promotion of energy trading in Europe





Standardisation of contracts



Improving the wholesale energy market through better



- Information transparency
- Data exchange
- Products and procedures
- Laws
- Regulation
- Taxation
- European Contracts
- Organised market



Key EFET Documents



o The Bye-Laws:

→ Which detail how EFET operates.

The Core Principles for Energy Markets:

→ Which guide our policy positions.

o The 10 Pillars:

→ Which each member company undertakes to follow.





The <u>Bye-Laws</u> are internal governance rules according to Article 11 of the EFET Statutes





EFET Deutschland

- EFET Deutschland is a separate
 organisation headquartered in Berlin
- EFET Deutschland is run by Geschaftsfuhrer Barbara Lempp with support from Marko Cubelic
- The EFET Deutschland Board is chaired by Bernhard Walter (ENBW)
- 5 of the 9 members of the EFET
 Deutschland Board are also members of the EFET Board to ensure consistency between the organisations



EFET Staff Members



Mark Copley



Doug Wood



Peter Styles



Marianne Alfenaar



Barbara Lempp



Marko Cubelic



Pawel Lont



Maria Popova



Lorenzo Biglia



Federico Barbieri



Jérôme Le Page



Sandra Milardovic



Jan Haizmann



Sonia Auguscik



Filip Sleeuwagen



Mike Bostan



Aygul Avtakhova



Nataliya Askerova



Mariana Liakopoulou



Stuart Beeston



Gavin Ferguson



EFET Membership



Categories of Membership

- **Regular Membership** \rightarrow gives members the right to
 - participate in all meetings and activities of EFET and its respective Committees, Working Groups and Task Forces
 - be involved in any **decision-making process** at such meetings as well as at the Annual General Meeting
- **Associate Membership** → gives full access to the member section of the FFFT website. Associate Members cannot
 - become members of any task force, work group or committee (their status is purely informational)
 - vote at the Annual General Meetings.

Members of EFET Deutschland must also be members, in some form, of EFET

Membership Fee 2022 (euros)

Regular Membership 18,600

Associate Membership 5,600

Eligibility

- EFET represents the interests of parties trading energy. That is parties who "trade on their own account"
- Active members include representatives of trading divisions of upstream oil & gas producers, utilities, competitive suppliers, power generators, banks, pure traders; EU & non-EU; state owned, privately owned & publicly traded
- Power exchanges, brokers and network operators are not eligible to join

As of January 2021, EFET has 87 Regular members and 43 Associate members



A wide variety of EFET Member Companies ...

Regular members



Associate members



...all committed to the development of energy trading

The Legal Committee



EFET Legal Committee is one of key standardisation arms of EFET tasked with coordinating EFET contract development, legal opinion procurement and similar activities intended to facilitate the trading of energy. There is a separate fee for membership of the Legal Committee and different categories of membership:

- Regular membership is 15.000 € / year (and Regular/Full Legal Committee Members must be either Full or Associate Members of EFET)
- Associate membership is 12.500 € / year (and Associate LC members must be Associate or Full Members of EFET)
- Access to the Legal Opinions Module is 11.000 € / year this module gives EFET members the right to
 access a section of the EFET website covering more than 30 legal opinions, otherwise reserved for EFET
 Legal Committee Members only. This requires members to be an EFET Subscriber Member
- There is a special Subscriber membership available for companies which only require the Legal Module and are not EFET members



EFET Training



The EMTP

- The Energy Markets Training Programme (EMTP)
 is a specialised online training course providing a
 comprehensive insight into the complexities of
 energy commodity markets.
- Through seven detailed modules, the course provides participants with both a broad and deep knowledge of energy trading
- The course is available to both EFET members and other interested parties upon payment of a fee
- Anyone interested should contact Marianne
 Alfenaar at academy@efet.org

Wider Training Activity

- We are always happy to share our experience with policy makers
- EFET partners with the Council of European Energy Regulators (CEER) to offer training to regulators
- We also organise sessions for **Commission** colleagues
- And have sessions planned with MEP Assistants via the European Energy Forum
- Mike Bostan (m.bostan@efet.org) coordinates this activity



EFET Legal Masterclass



The EFET legal Masterclass is an intensive, across-theboard training seminar for delegates currently using or wishing to become familiar with the EFET General Agreements Concerning the Delivery and Acceptance of Electric Power and Natural Gas

Who should attend?

- Energy trading lawyers
- Traders and front office personnel
- Contract negotiators, back office personnel and contracts administration managers
- Risk and credit managers
- Treasury + all those who negotiate contracts

Course outline:

- Clarify specific issues with the industry expert on the EFET agreements
- Learn the history of the development of the EFET documents
- Understand why and how certain provisions came to be drafted as they were
- Learn the key risk allocation philosophies and mechanics employed in the drafting of each of the EFET form Master Trading and Credit Support documents, related supplemental Appendices and other EFET form documents

For more information, please contact:

Aygul Avtakhova (a.avtakhova@efet.org) or Sonia Auguscik (s.auguscik@efet.org)



EFET – Local Issuing Office for EIC codes



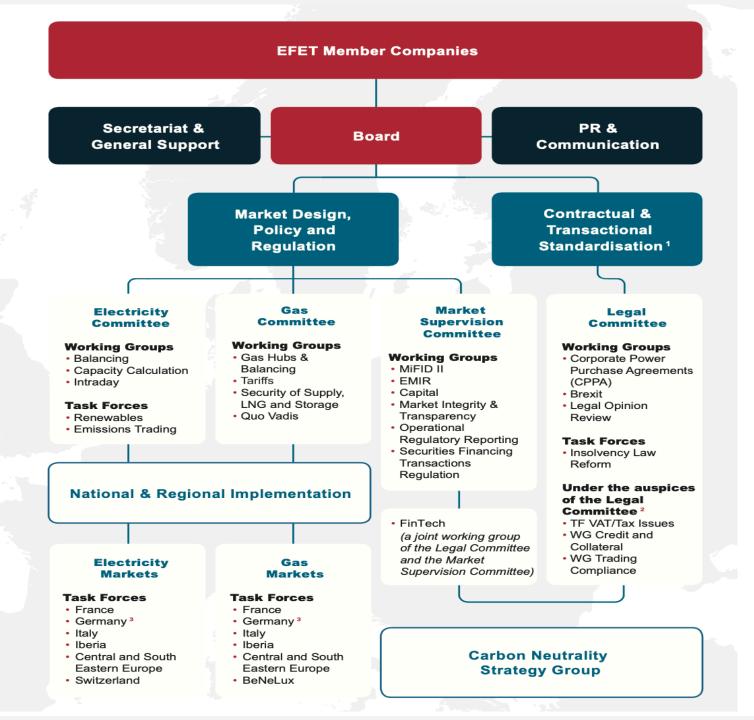
A common identification scheme called EIC (Energy Identification Code) has been introduced to guarantee an efficient electronic data exchange in the European energy sector (gas and electricity).

EFET is entitled to allocate and maintain EIC codes in its capacity of a Local Issuing Office (LIO). The codes are allocated according to the current Reference Manual of ENTSO-E (Central Issuing Office - CIO).

Local Issuing Office (LIO) Management → Marko Cubelic (eic@efet.org)



EFET Structure





The Board

There are 3 Board subgroups:

- → The Oversight sub-committee
 - → The Finance sub-committee
 - → The Grants sub-committee

- EFET activities are overseen by a Board made up of 11 elected senior member company representatives and of up to 8 coopted executive and non-executive members
- The Board typically meets on a quarterly basis and makes the decisions which steer the foundation
- Elections are held at the Annual General Meeting (normally November) for Regular Member Companies to appoint elected Board members
- The elected Board members may co-opt additional Board members by virtue of their essential functions in EFET
- For an elected member the normal term is two years and he or she may serve no more than up to two further terms of the same length

Committee Chairs & Senior Officer Holders















Doug Wood

Gas Committee
Chair

Electricity Committee Chair

Jérôme Le Page

Carbon Neutrality Strategy Group Interim Chair

Peter Styles

Markus Bokermann EFET Chair

Mark Copley
CEO

COO
Business
Process
Optimisation
Committee
Chair

Legal
Committee
Chair

Karl-Peter Horstmann Market Supervision Committee Chair (RWE)

EFET Ways of Working

Responsive

Policy makers can rely on us for expert views, sometimes in short timescales

<u>We</u>

- → Avoid bureaucracy
- → Set clear timescales for engaging
- → Strive to provide as much time as feasible

We ask members to

- → Follow the timescales
- → Recognise that making an impact sometimes requires us to respond fast

Inclusive

Our positions balance member interests without resorting to the lowest common denominator

<u>We</u>

- → Ensure all members have a chance to input
- → Consider all comments & explain inclusion/exclusion
- → Always take a balanced, cross-organisation view

We ask members to

- → Help us understand the issues underlying concerns
- → Recognise the need for trade-offs on occasion

Consistent

Our reputation is enhanced/ protected through consistency in the positions we advocate

We

- → Ensure the EFET principles are followed
- → Coordinate between groups and Committees
- → Engage the Board where necessary

We ask members to

- → Be aware of broader EFET positions
 - → Coordinate within companies to ensure consistency

Impactful

Our interventions reflect Europe's challenges & are timed to have a meaningful impact

We

- → Understand legislative timings
- → Develop responses in advance
- → Communicate and advocate

We ask members to

- → Share intelligence about timelines
- → Use their networks and contacts to support advocacy work



Role of Committee Chairs

- → Committee Chairs play a central role in steering EFET work
- → Working closely with the Chairs of relevant national/regional or subject specific Task Forces & Working Groups
- Chairs may come from member companies or the
 Secretariat





Role of the Secretariat

Developing a work-plan for the Committee / subgroup Assisting in the administration of meetings Ensuring that the views of all members are heard **Supporting a Chair in developing and agreeing positions** Coordinating internally with other groups Supporting external communications and advocacy Bringing their own skills, expertise and opinions to discussions

The Secretariat supports the work of all EFET Committees, Task Forces & Working Groups - working closely with chairs.

Secretariat colleagues are **retained consultants**. This approach:

- → Provides flexibility for consultants and EFET
- → Enables the retention of senior individuals who EFET would not otherwise be able to attract
- → Contributes to ensuring that EFET provides value for money to members.

Each consultant is required to declare all other clients and/or potential conflicts of interest.



EFET Decision Making & Approval Processes

Position Papers

Should be consistent with the EFET Principles

Committee Chairs can agree positions consistent with the Principles

Chairs should consult with other impacted Committees

Positions requiring evolution of the Principles should be discussed with the Board

Task Forces & Working Groups should liaise with the relevant Committee Chair in determining positions

Press Releases

Require careful drafting by the Committee Chairs

Must go via Communication Coordinator

If there is an EFET Deutschland angle, Barbara Lempp should be consulted

Formal letters

Any letter to a named Minister, Commissioner or very senior official requires the signature of the CEO or Board Chair

Any such letter must be reviewed by the office holder

Who must approve the use of their signature

The Board

Should be involved in setting the Association's direction

Should consider major evolutions/ changes to existing positions or changes to the EFET Principles themselves

Will advise on matters of communications and advocacy

Will also consider requests for membership

And budget and administrative issues



EFET Core Principles for Energy Markets



(1) Competition and market access

(7) Carbon pricing

2 Access to networks

8 Integration of renewable energy in wholesale markets

Wholesale energy markets and price formation

9 Technology neutrality and allocating system costs

Generation adequacy and capacity remuneration mechanisms

10 Flexibility and storage

5 Transparency

(11) System balancing

- (6) Freedom of choice of trading venue
- (12) Market integrity

13) Standardisation



Our 10 pillars → companies engaged in trading in energy markets will:

1

Respect and promote free and fair competition as the basis for trading sustainable traded energy markets.

Not engage in any activities which would amount to market abuse, market manipulation or fraud, nor relay information known or strongly suspected to be false or misleading.

Deal with each other in accordance with established market practices and the standards expected of professional market counterparties.

4

Deal with customers fairly and with integrity and manage any conflicts of interest that may arise appropriately.

5

Organise their energy trading business effectively, respecting appropriate segregation of staff duties, and exercise diligent control over trading functions.

Establish effective risk management policies and control procedures governing the key risks managed by their energy trading functions.

7

Establish compliance policies setting out the company's procedures for fulfilling all legal and regulatory obligations and any related corporate governance rules relating to their energy trading functions.

8

Ensure that their traders are suitably qualified and properly supervised to carry out their duties, including where appropriate to have taken relevant industry examinations.

9

Prohibit employees from giving or receiving bribes and from indulging in other corrupt behaviour in all circumstances; establish policies governing gifts and hospitality, highlighting acceptable and unacceptable practices.

10)

Maintain accounts related to trading transactions and risk books in accordance with relevant accounting standards, and respecting normal audit practices.



